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In tough times, these attorneys found ways to build their law firms. In complex legal clashes, they pushed for wise solutions. And in public posts, they demanded better policies.



JEFFREY LAMKEN
MoloLamken

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VISIONARIES

JEFFREY LAMKEN

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Appellate litigator Jeffrey Lamken could have continued at his firm Baker Botts, or any other big firm, with his track record of bringing in and winning U.S. Supreme Court cases. But last September, Lamken decided to bolt and open a boutique firm with an old friend, Steven Molo, from Shearman & Sterling. He took three pending Supreme Court cases with him. It was a gutsy move amid the shambles of the national economy, but Lamken has no regrets. "The notion of our own shop, doing things our way, is very exciting," said Lamken, whose firm, MoloLamken, now has a total of seven lawyers in Washington and New York offices. "There's nothing wrong with large firms, but it's nice to know each and every person you

work with." The former Sandra Day O'Connor clerk is also experimenting with new flat fee and other alternative billing practices that have proven popular with cost-cutting clients. Baker Botts could have tried to hang on to his prestigious Supreme Court portfolio, but Lamken said, "They were very kind to me" and agreed to work with him on the three cases. With that continuity, clients decided to go with Lamken as their oral advocate. Still, Lamken said, his new path "may or may not be for everyone. There is a lot you give up in terms of infrastructure and stability when you leave a large, well-managed firm." That came to mind not long ago when Lamken found himself disassembling a balky copying machine. —Tony Mauro

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